



NextEra Energy Resources Generation Repair & Service Overview

November 15, 2013

NextEra Energy is a premier U.S. power company primarily comprised of two strong businesses



- Fortune 200 company
- 42,179 MW in operation
- \$64 billion in total assets



- One of the largest U.S. electric utilities
- Vertically integrated, retail rate-regulated
- 4.6 million customer accounts
- 24,626 MW in operation



- Successful wholesale generator
- U.S. leader in renewable generation
- Assets in 26 states and Canada
- 17,771 MW in operation

A growing, diversified, and financially strong company

For the 7th consecutive year, NextEra Energy, Inc. is ranked No. 1 on Fortune's list of "Most Admired Companies" among gas and electric utilities



It's a hard hat to fill.

And the 13,341 employees at FPL Group fill it with pride every day with a focus on continuous improvement, excellence and hard work. FPL Group proudly values those men and women who make up the FPL Group companies in 26 states - Florida Power & Light Company and FPL Energy. Their commitment to excellence and dedication to serving customers, who always strive to get better, have earned the company top honors.

IT'S A HARD HAT TO FILL. And We've Done It Again!

For the second year in a row, FPL Group was named "Most Admired Company" among electric and gas utilities by the "Money" magazine's "Most Admired Companies" list of Fortune magazine. The magazine's selection of the top 100 most admired companies is based on the company's reputation for financial performance, product quality, customer service, employee satisfaction, diversity, community involvement and innovation. For the third year in a row, FPL Group was named "Most Admired Company" among electric and gas utilities by the "Money" magazine's "Most Admired Companies" list of Fortune magazine.



This is our version of a hat trick.

For the third consecutive year, FPL Group is ranked No. 1 among electric and gas utility companies.



It's a Grand Slam.



High Five!

For the fifth consecutive year, NextEra Energy, Inc. is ranked No. 1 on Fortune's "Most Admired Companies" among electric and gas utilities.



Sixcess!

For the sixth consecutive year, NextEra Energy, Inc. is ranked No. 1 on Fortune's "Most Admired Companies" among electric and gas utilities.

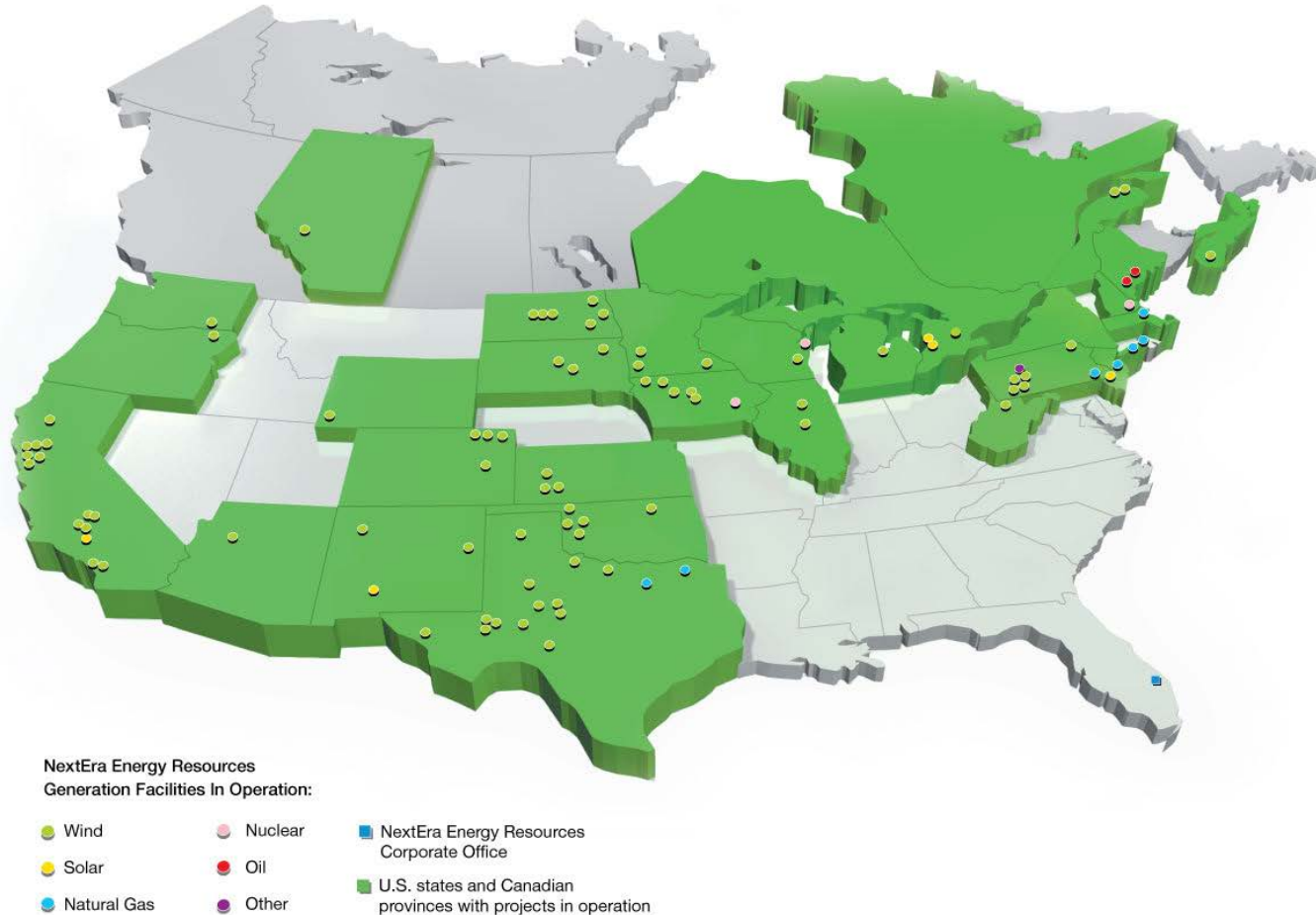


Seventh Heaven

For the seventh consecutive year, NextEra Energy, Inc. is ranked No. 1 on Fortune's "Most Admired Companies" among electric and gas utilities.

NextEra Energy Resources is the largest wind and solar energy provider in North America

NextEra Energy Resources Facilities



17,771 MW⁽¹⁾ located across 24 states and Canada

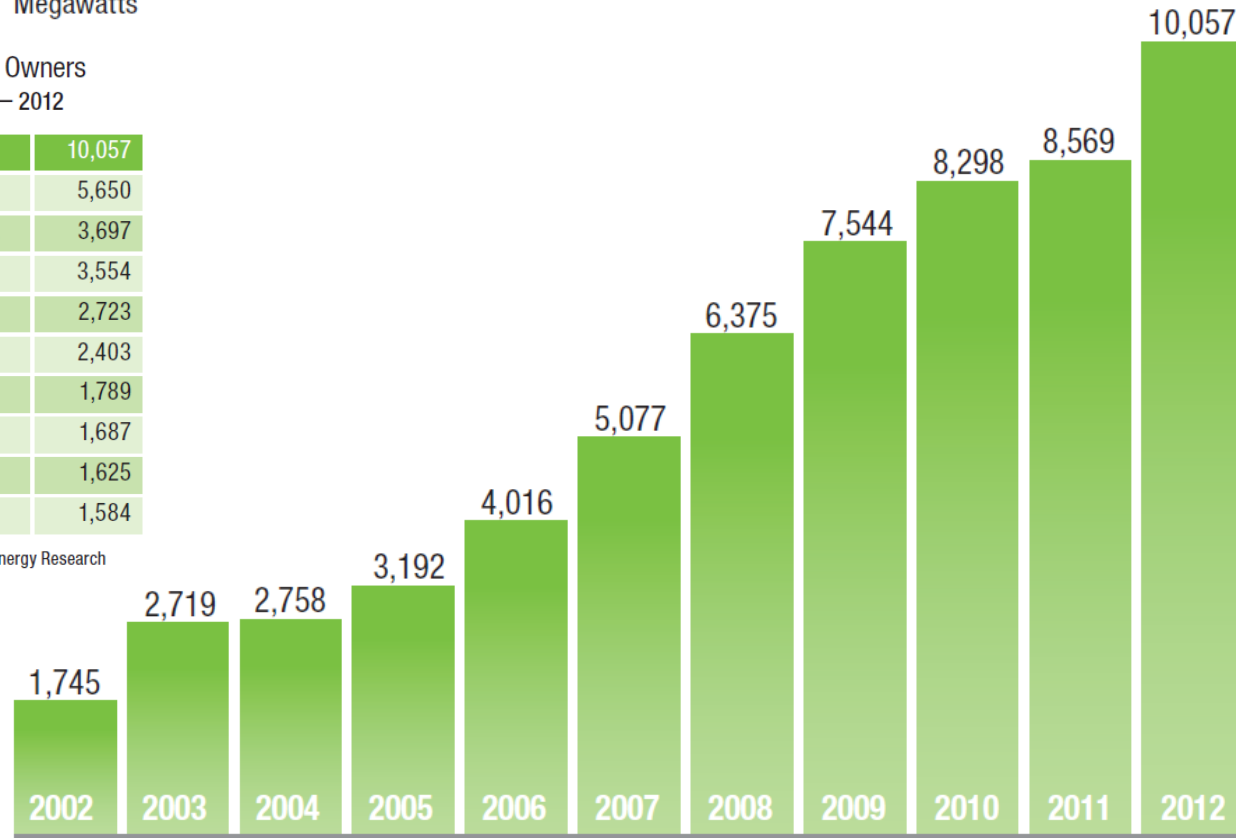
NextEra Energy Resources is the largest wind owner operator in North America

Cumulative Wind Energy Portfolio at NextEra Energy Resources
Megawatts

Top North America Wind Plant Owners
Cumulative capacity in megawatts – 2012

NextEra Energy Resources	10,057
Iberdrola Renewables	5,650
MidAmerican Energy Holdings Co.	3,697
EDP Horizon Wind Energy	3,554
E.ON Climate & Renewables	2,723
Invenergy	2,403
EDF-RE / EDF-EN	1,789
Edison Mission Group	1,687
Duke Energy Renewables	1,625
BP Wind Energy	1,584

Source: For other companies, IHS Emerging Energy Research



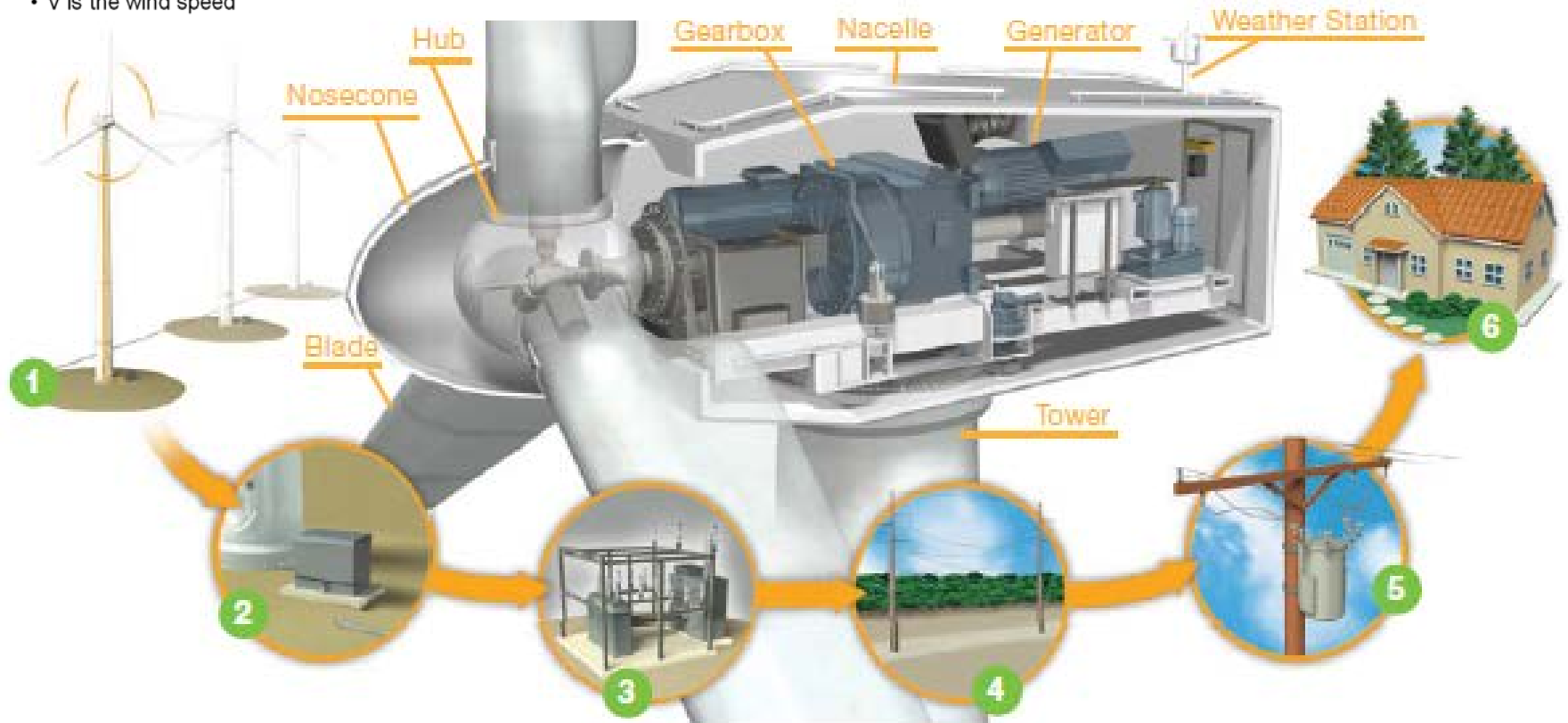
Wind has grown quickly and repairing components is a big effort

Wind power from energy capture to your home

$$P = \frac{1}{2} C_p \rho A V^3$$

- Where C_p is the power coefficient
- ρ is the air density
- A is the rotor swept area
- V is the wind speed

1 Turbine powers about 300 homes

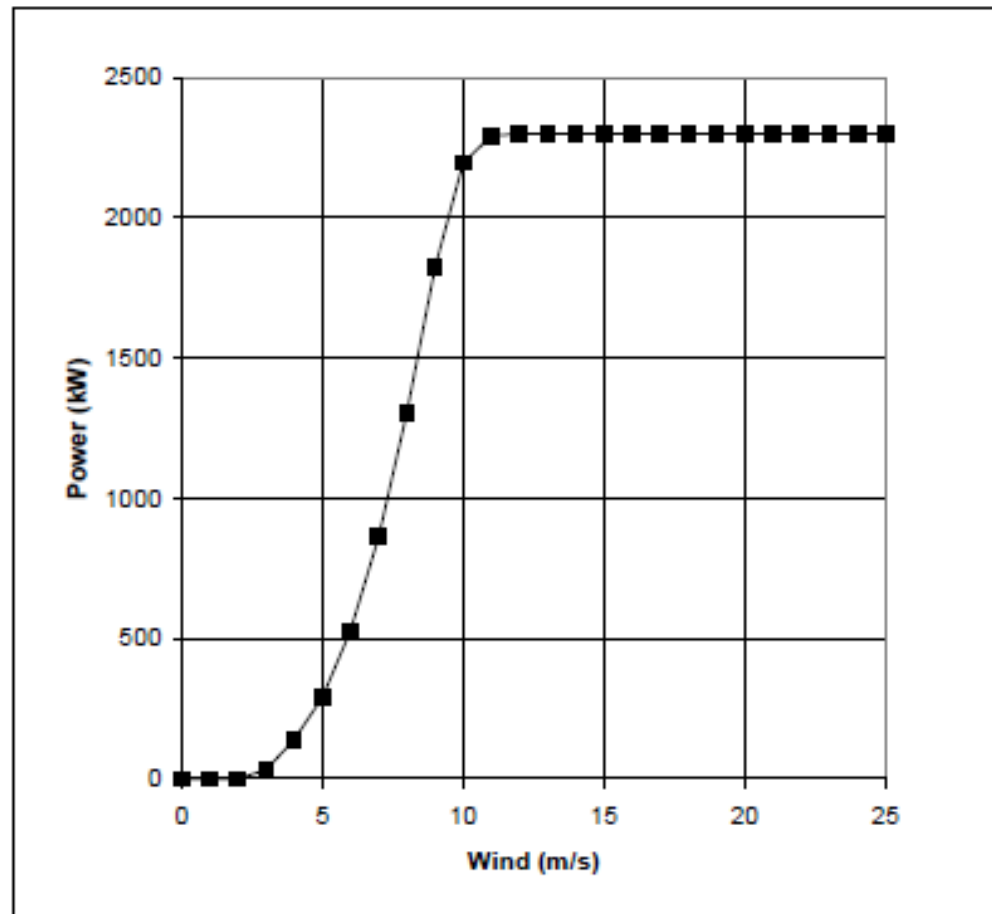


Wind turbines produce power on a design power curve

Standard Power Curve Rev 1

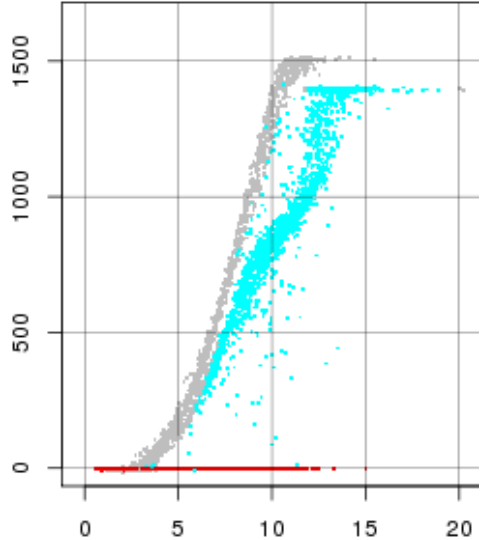
The calculated power curve data are valid for standard air density conditions of 15 deg.C air temperature, 1013 hPa air pressure and 1.225 kg/m³ air density, clean rotor blades, substantially horizontal, undisturbed air flow, normal turbulence intensity and normal wind shear.

Wind [m/s]	Power [kW]
0	0
1	0
2	0
3	32
4	139
5	290
6	529
7	862
8	1305
9	1822
10	2196
11	2292
12	2300
13	2300
14	2300
15	2300
16	2300
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20	2300
21	2300
22	2300
23	2300
24	2300
25	2300

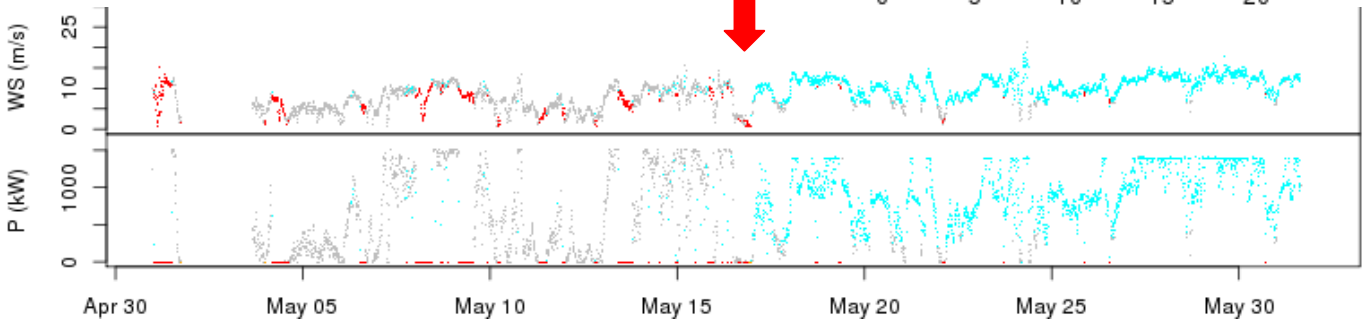


In reality the power has a lot of variability and this data is used to pick out troubled turbines

- Underperformance Example
 - Callahan Divide: Parameter change caused underperformance.

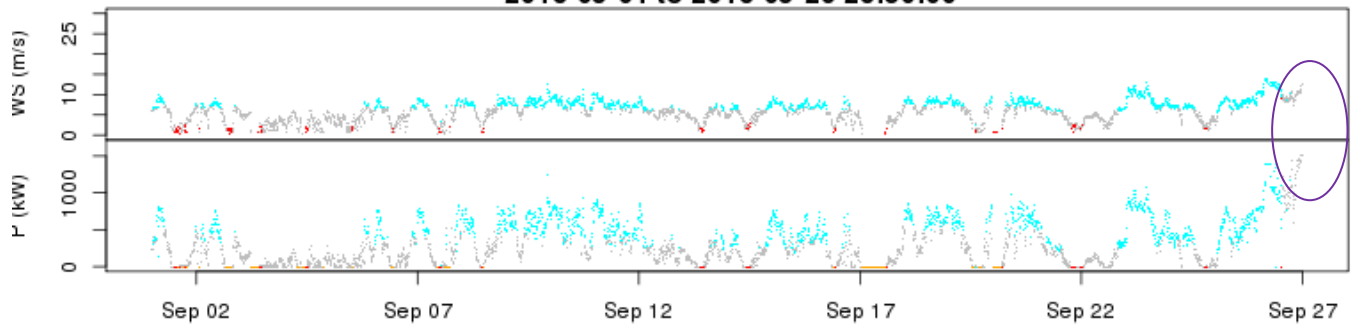


• Parameter change

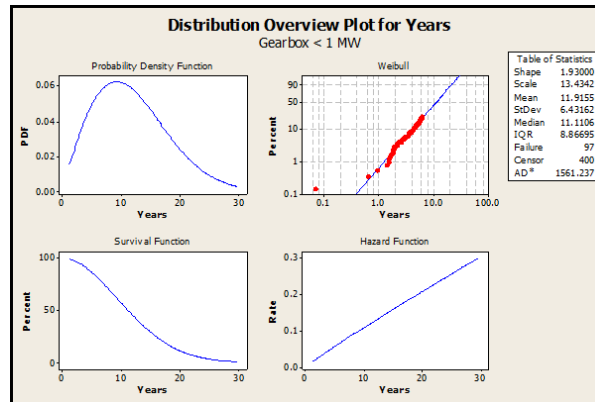


2013-09-01 to 2013-09-26 23:50:00

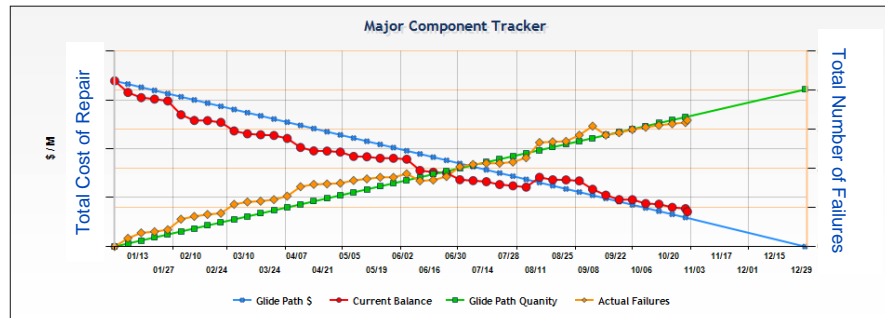
• Parameter correction 9/26



Weibull data is used to forecast the annual failures of gearboxes for the year based on failures and aging



We repair 33 different gearbox models and there are 67 in our wind fleet



Display Transaction Details: Totals 56-100 Clipper GE KVS 33 Micon Mitsubishi Siemens Vestas Zond

Gearbox	Budget Qty	Transfer Qty	Actual Qty	Remaining Qty fav / (unfav)	%	Budget \$	Transfer \$	Actual \$	Remaining \$ fav / (unfav)	%
56-100										
Clipper										
Danwin										
GE										
KVS 33										
Micon										
Mitsubishi										
Nordex										
Siemens										
Vestas										
Zond										
Total										

Confidential Information

Experienced technicians operate and maintain our 100+ wind sites in the United States and Canada.

- Experienced technicians on site
- On-going training and mentoring programs
- Supported by 24/7 fleet monitoring and diagnostic center



NextEra Energy Resources Iowa Service Business Units



Generation Repair & Service

- 27 Employees
- \$20 MM Investment
- \$30 MM Inventory

North American Parts & Services

- \$2 MM Investment
- \$17 MM Inventory



Local Sourcing \$2 MM in 2011

Our Story City, Iowa location is a critical component of our North American wind fleet operations

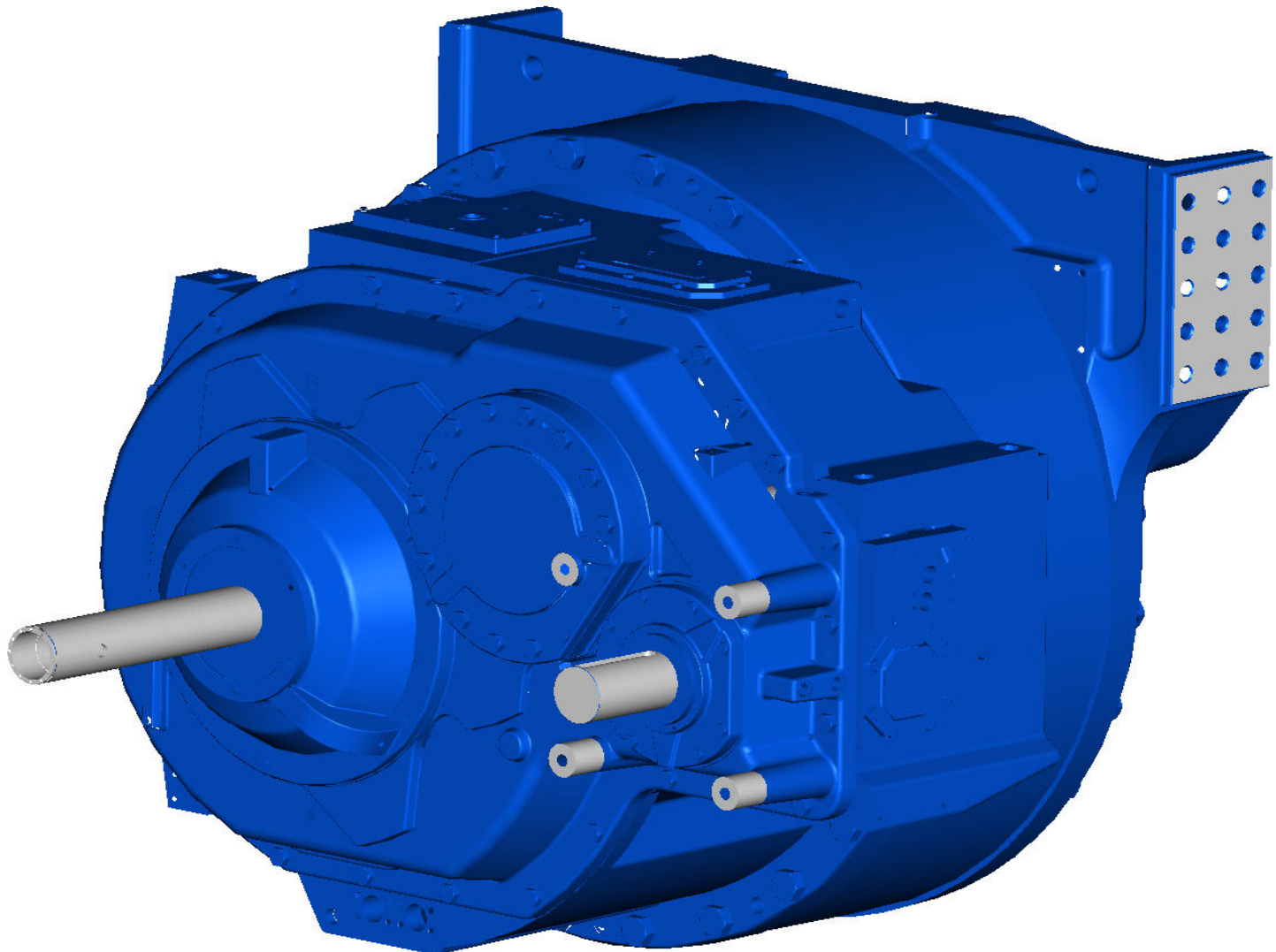
- **Fleet Gearbox Repairs**

- 254 gearboxes repaired, 150 annually by 2015
- 33 technologies - proprietary procedures and techniques developed in-house
- Regenerative Test Stand
- Repair cycle reduce from 118 to 34 days
- Up-tower Repair Center of Excellence

- **Fleet Part & Services**

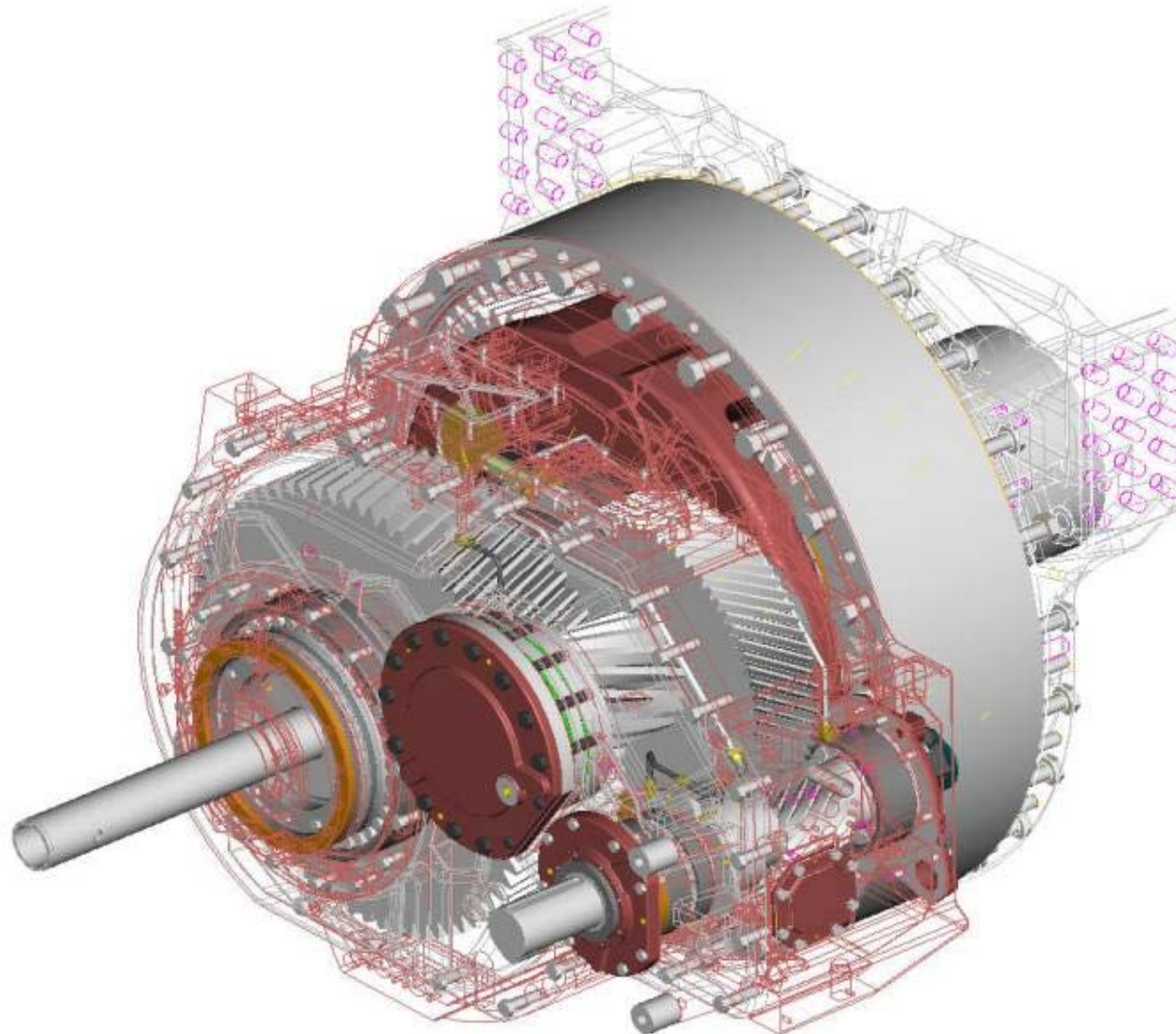
- Supports NextEra's fleet of approximately 10,000 wind turbines
- Significant increase to inventory capacity and processing over the next 5 years

GRS looks at gearboxes from all angles



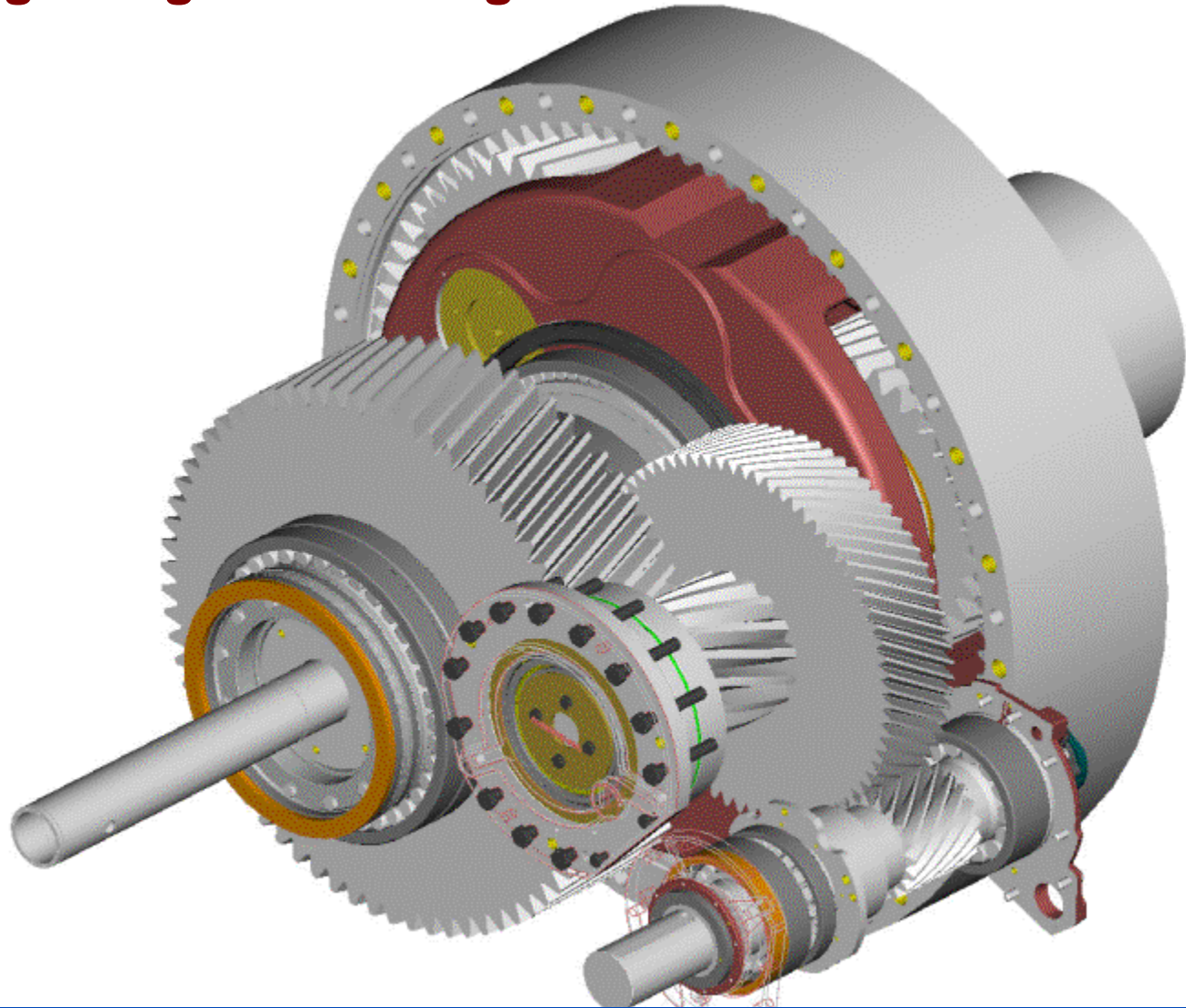
Exterior casing and auxiliary equipment (brakes, oil pumps, instrumentation and case deflection)

Look at bolting, cover and inspection plates



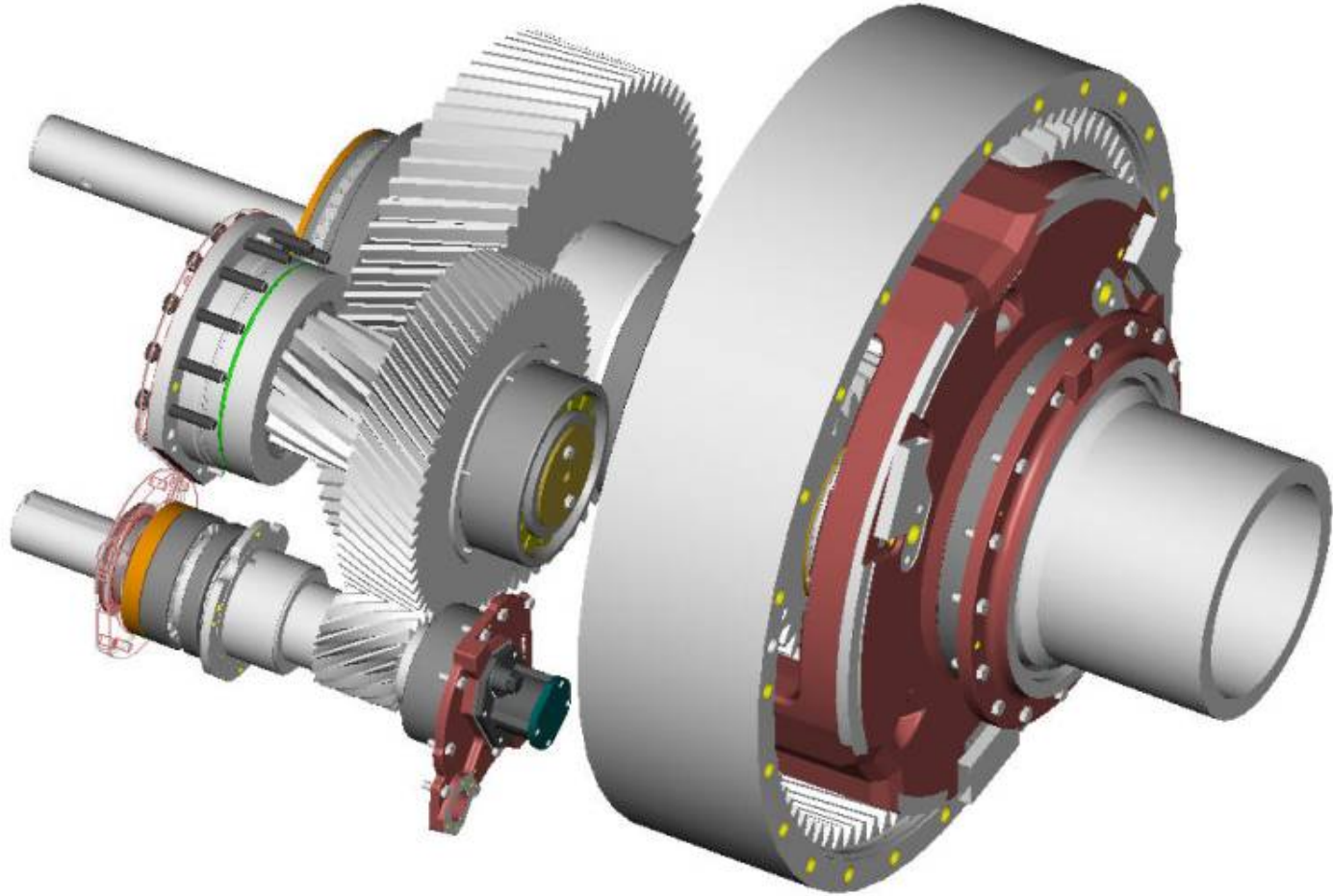
Borescoping is critical to seeing inside a gearbox prior to failures

Look at gearing and bearings



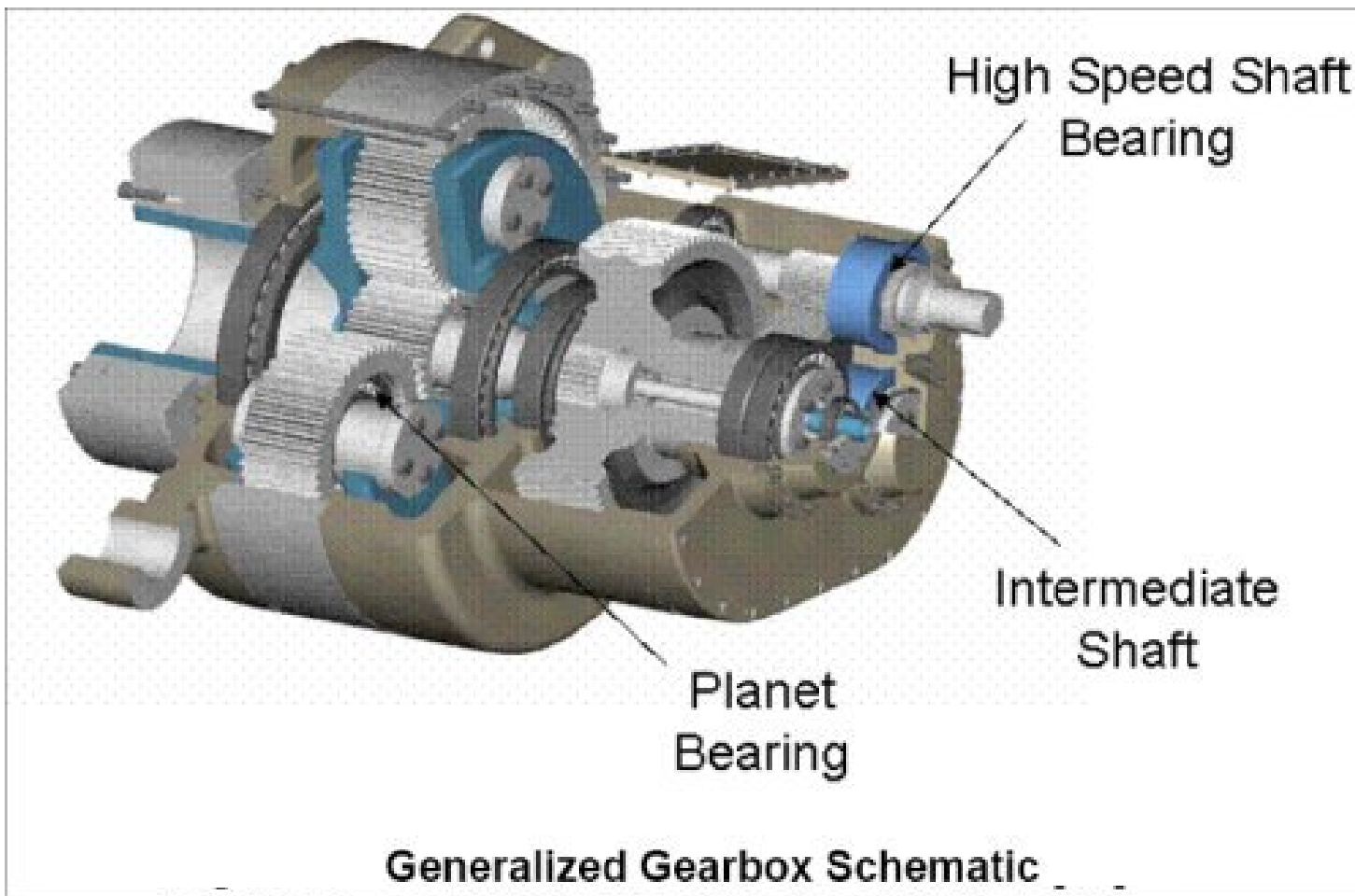
Inspect loading patterns, wear patterns and lubrication performance

Look at disassembly and reassembly processes



What is the most efficient, low cost way to repair failed gearboxes? NextEra uses quality tools -Kaizen events, 6 sigma, and lean- 5S techniques to understand the root cause of failures and implement proper countermeasures

Effective Gearbox maintenance is based on maximizing the “ 5R “ Concepts



5R's - Replace, Reuse, Reverse, Regrind, Repair, are all steps in the assessment of a gearbox overhaul

AGMA (American Gear Manufacturers Association) standards are used

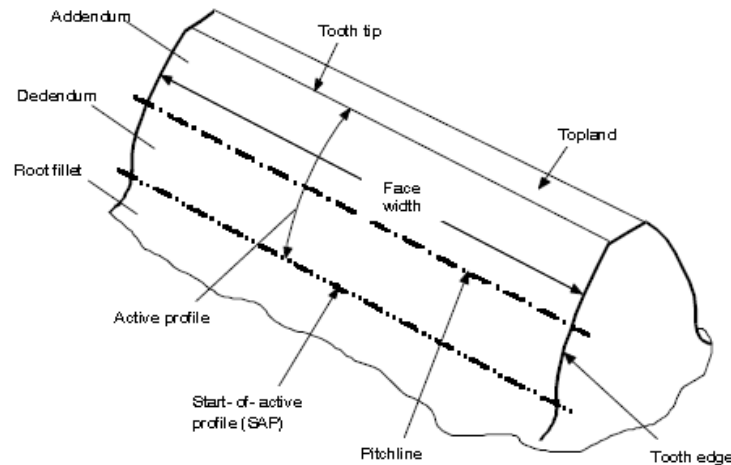


Figure G1 - Gear nomenclature

The following table shows the difference in manufacturing tolerances between gearing.

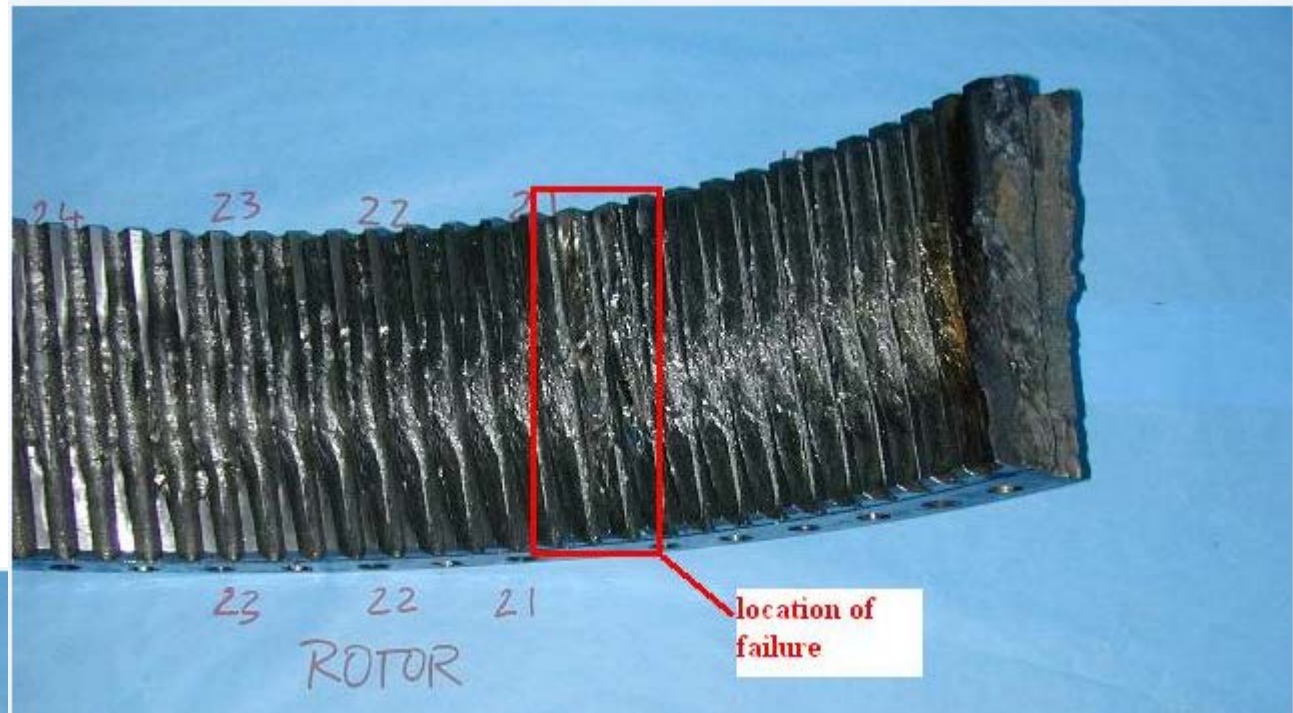
Old 90's vintage wind gearboxes were class 8. New gearboxes are at least class 12.

Gear Tolerances - Fine Pitch Spur and Helical Gears

AGMA Quality No.	Number of Teeth and Pitch Diameter	Diametral Pitch Range	Tooth-to-Tooth Composite Tolerance	Total Composite Tolerance
5	Up to 20 teeth inclusive	20 to 80	0.0037	0.0052
	Over 20 teeth, up to 1.999"	20 to 32	0.0027	0.0052
	Over 20 teeth, 2" to 3.999"	20 to 24	0.0027	0.0061
	Over 20 teeth, 4" and over	20 to 24	0.0027	0.0072
	Up to 20 teeth inclusive	20 to 200	0.0027	0.0037

Failure forensic analysis. Why did it fail?

Forensics of failures is caused by up 2,210 BHP of energy



location of failure



- Overloaded
- High cycle fatigue
- Low cycle fatigue
- Material inclusion
- Grind temper
- Heat treating error

Ring gear pinion secondary damage from previous slide



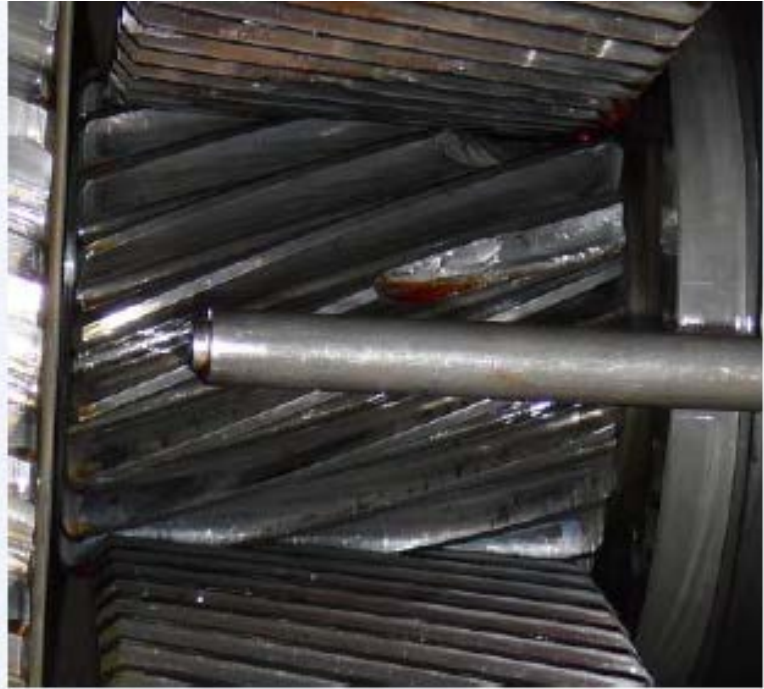
Macro pitting of a spherical roller planet gear bearing race



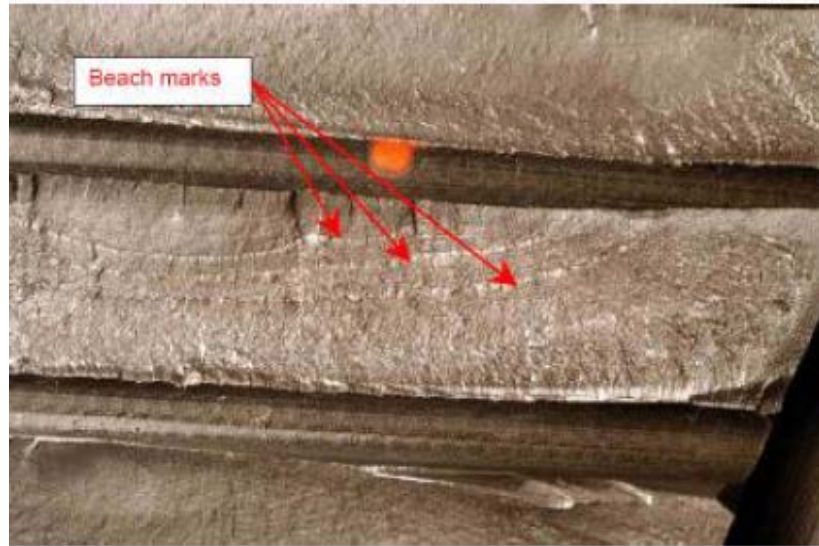
Spalling
of
inboard
races

Typical bearing analysis, indications of overloaded bearing due to higher loads than expected. Bearing selections that work in other industry do not work in wind.

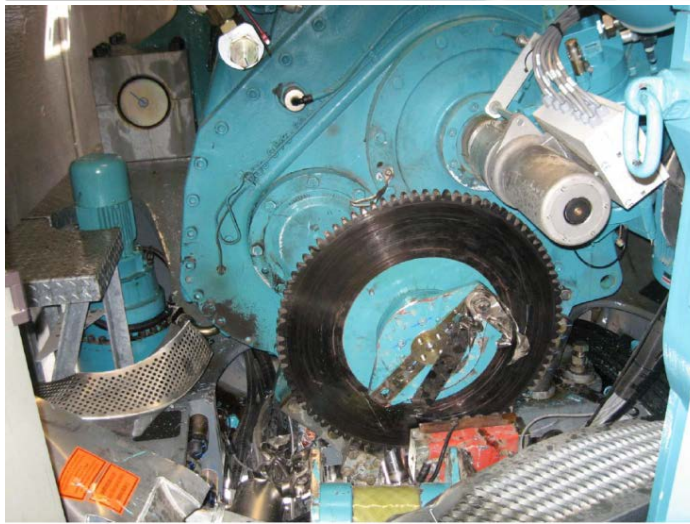
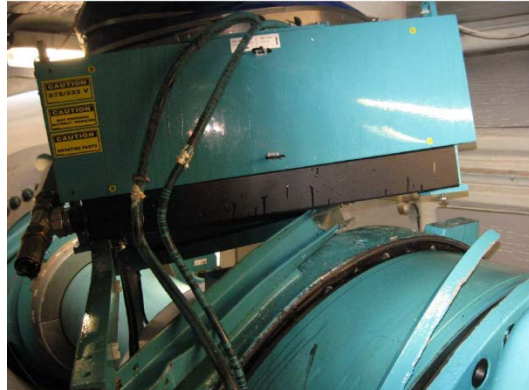
Gear tooth overloading associated with a tolerance problem



High cycle fatigue – wear over life of the component



Catastrophic Failure



Salvage some gearing and send gearbox to scrap vendor

Plastic deformation of a pair of tapered roller bearings



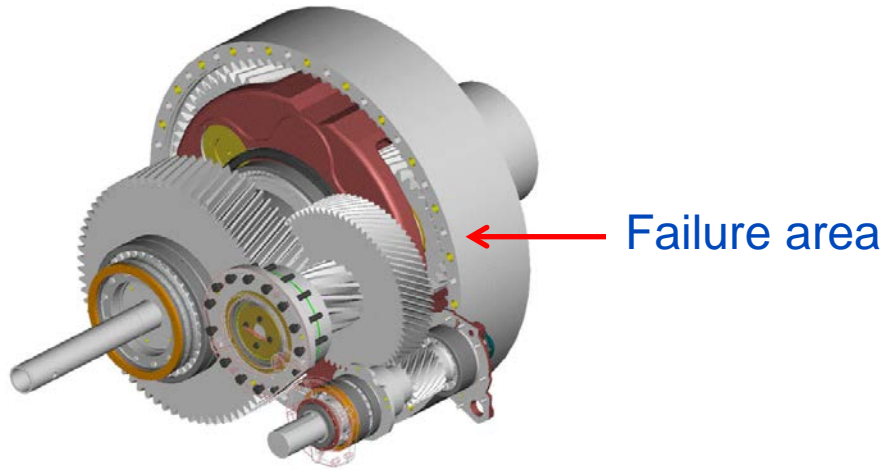
Bearing race white etching prior to spalling of race



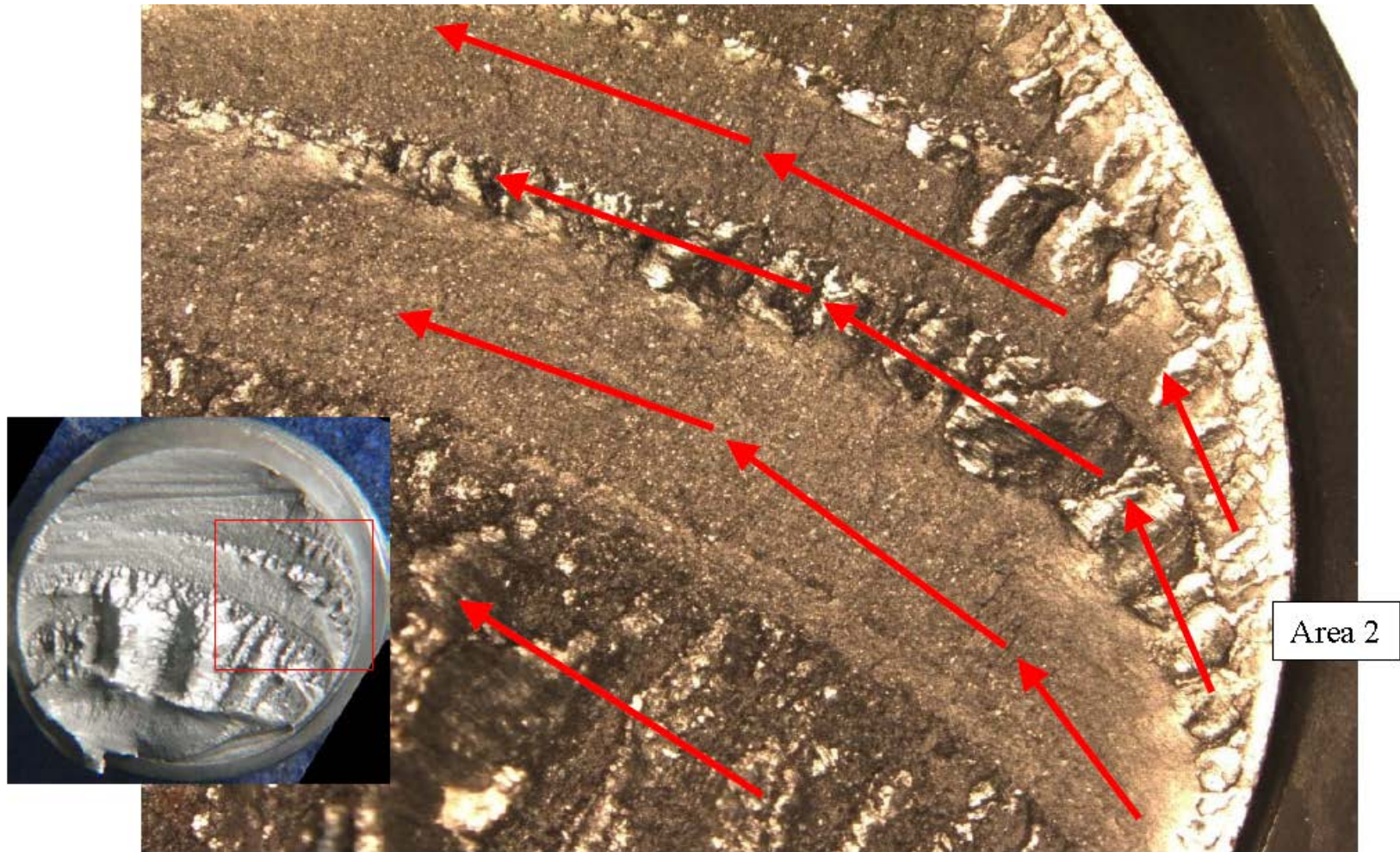
Root Cause is the transient vibrational loading seen in high speed bearings

Up tower repair was perfected in the GRS shop then deployed to the field

Failure pictures



Gearbox case bolt failure after about 50% of the diameter was cracked the bolt sheared off causing a failure



Broken Gear and Ring Gear – cracked in two pieces

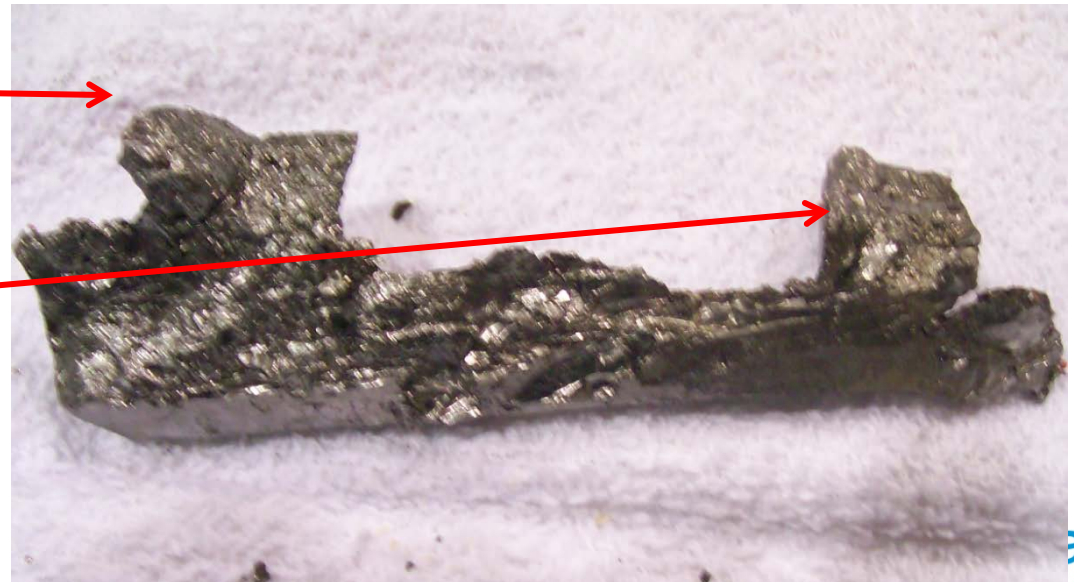


Failure debris pictures

Planet gear tooth



2 ring gear teeth cold welded together due to the energy of the failure



Intermediate pinion – Double helix or herringbone design



Overloading failure



Inclusion failure



Non metallic inclusion usually
aluminum or silica

Macro spalling

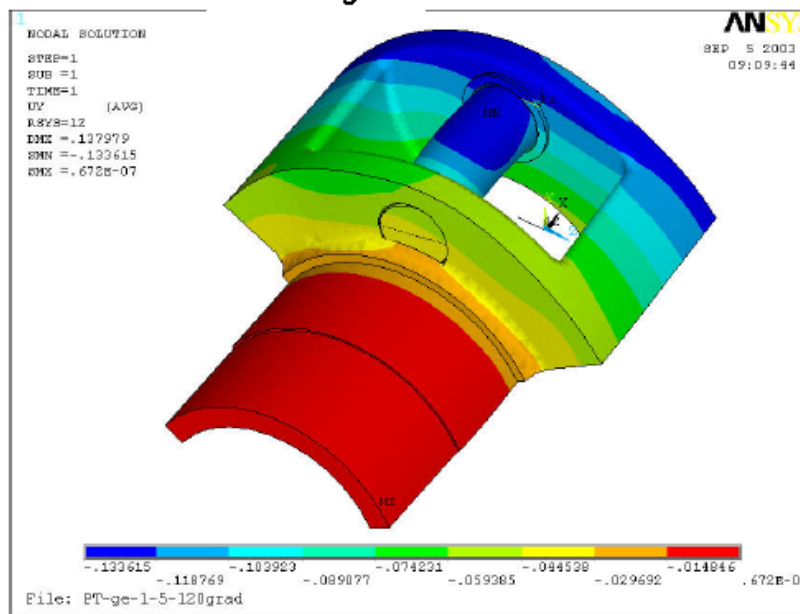
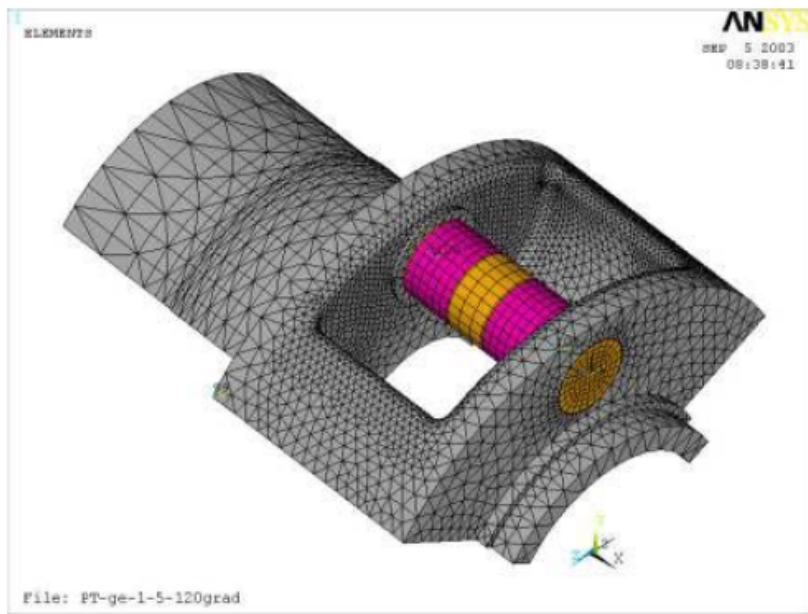
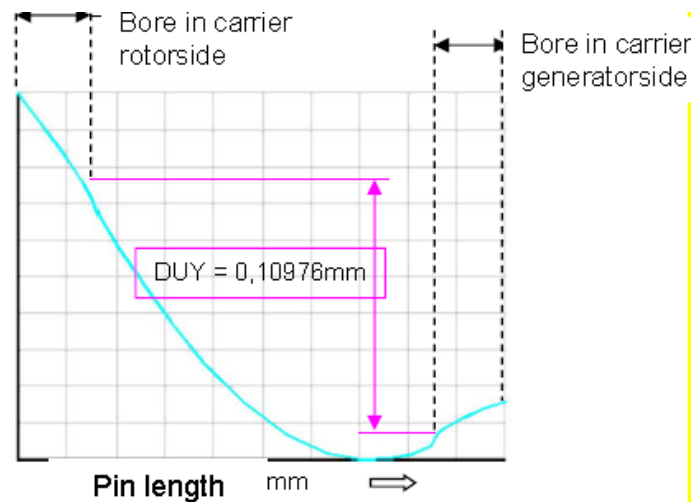
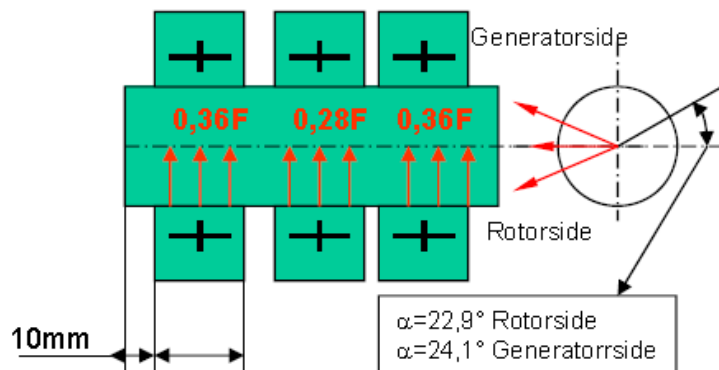


One sided spalling can suggest an alignment issue

Planet carrier with 5 planet gears
Wind turbines commonly have 3 planets



Load modeling for analysis

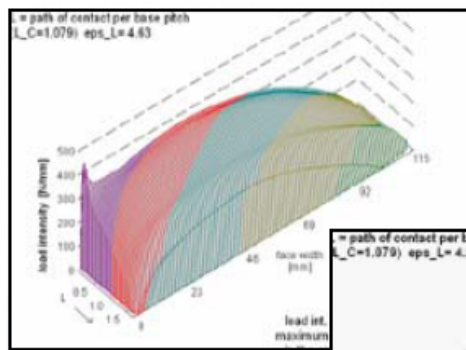


Design Calculations

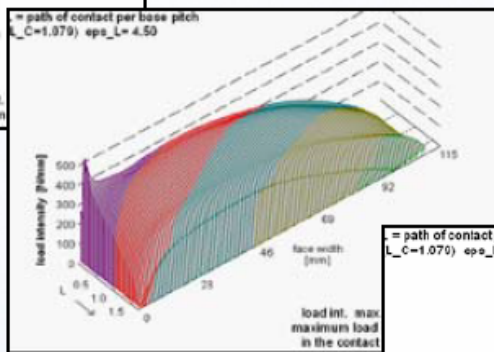
	gear ratio		center distance		No. of teeth		phase displacement		Normal module		profile shift coeff		face width		helix angle		tip diameter		contact ratio		spec. sliding		b/sun diameter or b/pinion diameter		b/annulus diam. or b/center distance		load distribution		safety factor		safety factor scuffing						
	i	a	z	Delpe	m	x	b	β	da	β_{α}	β_{β}	itp	root	b/dw	b/dwa	KHB	KFB	SH	SF	SintS	SB	SS	integral	contact	TZM	FVA 166											
KAH/KAF=1,15/1,31 KV=1,0 Lh=175200 Kg=1,0																																					
sun	6,529	390,5	17	0,667	13,5	0,5200	300	8,75	273,5	1,413	1,076	0,53	-1,55	1,245	0,229	1,15	1,13	1,37	2,19	3,81	5,24	1,93															
3 planets			38	3		0,7249			565,6			0,61	-1,13			1,15	1,13	1,43	1,63																		
annulus			-94	0,333		-1,3644			1291,5	1,598	1,055	0,16	-0,19			1,15	1,13	1,86	2,04	(FVA45 III)																	
RMS = 0 (AGMA rec.)																																					
GE Wind Energy 1,5 60Hz i=71,76595 planetary stage																																					
T-Rotor = 790000 Nm n-Rotor = 20,065 rpm n-Gen = 1440 rpm Pel/mech = 1500/1660 kW Oil: synthetic CLP320 FZG-LS: 12 SKS in GFT: 10 Oil temperature: 65°C Gearwheel material: 18CrNiMo7-6 (1.6587) SigHlim = 1510 N/mm² Sig Flim = 520 N/mm²																																					
RMS = 0 (upgrade)																																					
1,11	1,10	1,40	2,26	3,86	5,43	1,96																															
1,18	1,16	1,83	1,98	(FVA45 III)																																	
RMS = +91 (upgrade)																																					
1,23	1,20	1,33	2,06	3,71	4,90	1,88																															
1,17	1,15	1,38	1,53	1,84	1,99	(FVA45 III)																															
RMS = -91 (upgrade)																																					
1,24	1,21	1,32	2,04	3,69	4,85	1,87																															
1,36	1,31	1,37	1,52	1,71	1,75	(FVA45 III)																															
RMS = -91 (upgrade)																																					
1,40	1,35	1,20	1,83	3,16	3,65																																
1,99	1,84	1,25	1,36	1,34	1,25	(FVA45 III)																															
As of 1999																																					

Limits (AGMA) (2003)		
KHB	SH	SF
1,15	1,25	1,56

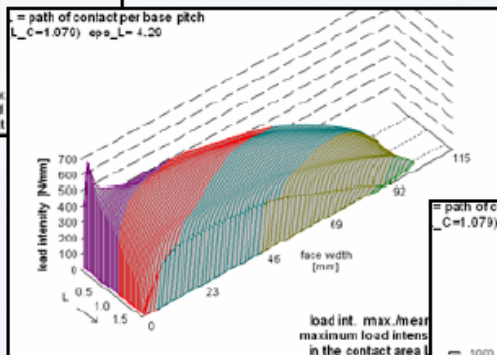
Design calculations associated with load sharing of multiple gears



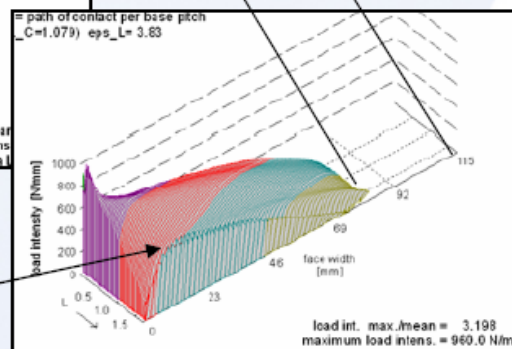
0.005" Timing Error



0.010" Timing Error



0.020" Timing Error

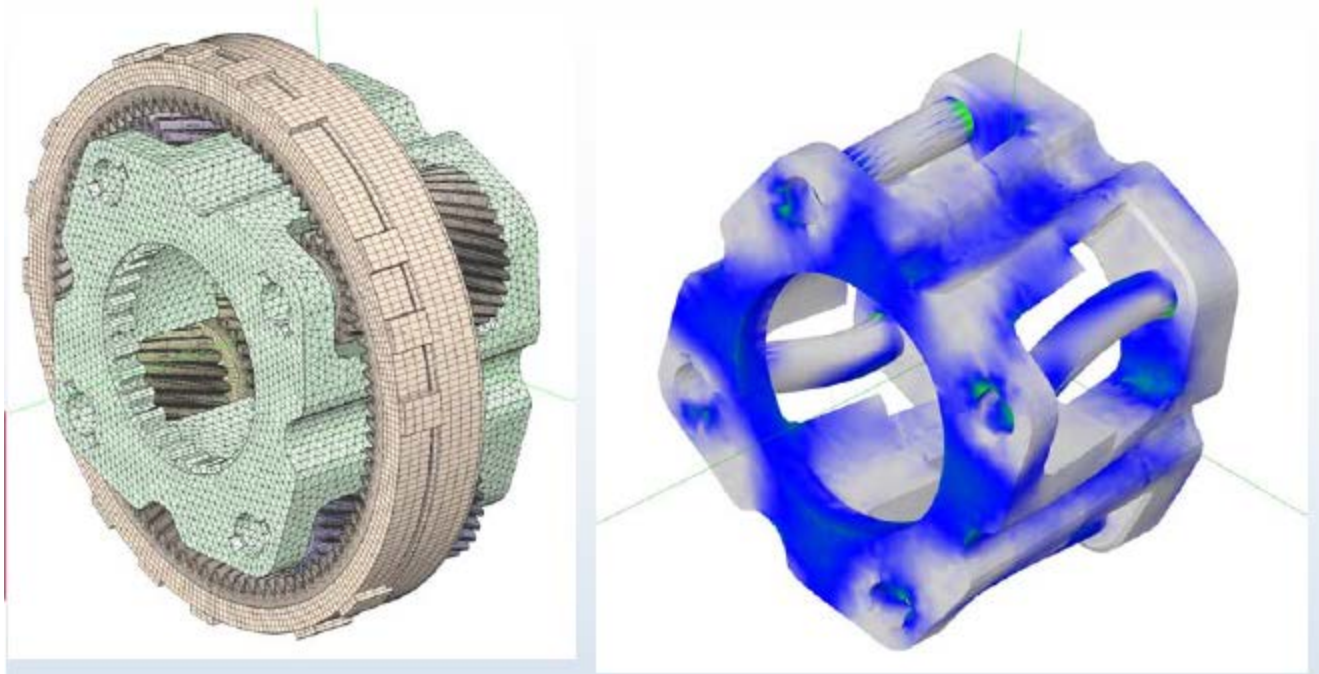


Region of no contact

Region of elevated tooth bending stress

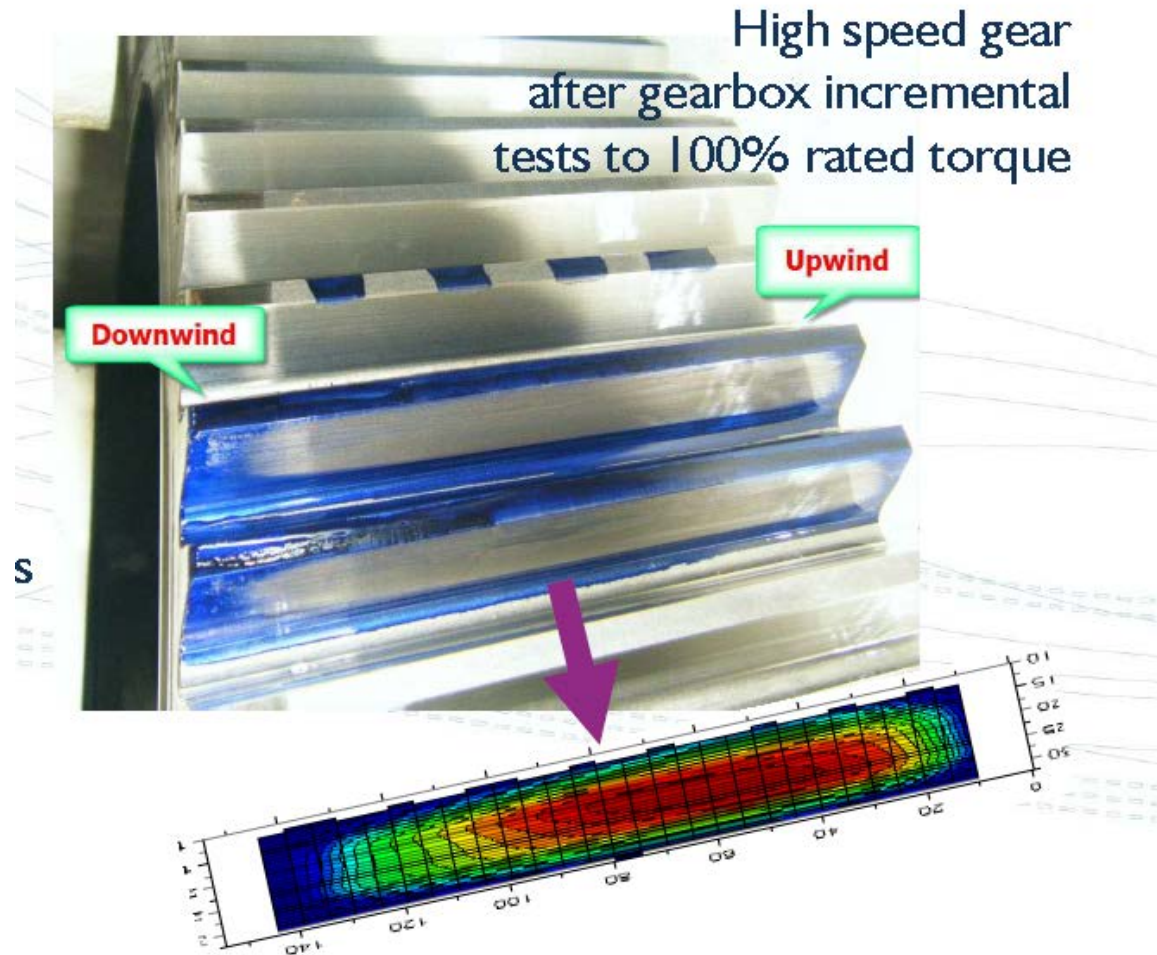
Timing of gears is critical to some gear train designs

Design Calculations for deformation



GRS engineers use many contractors to assist in failure analysis

Design Calculations for contact stress after operation at full load



Bluing is often used to check tooth contact for rebuilt gearboxes

Typical jobs around the shop



Cleaning



Freezing



Heating



All > 1MW gearboxes get load tested at the shop

Torque Feedback Test Stand

Test Gearbox

Location
where
Consolidation
gearbox is
installed

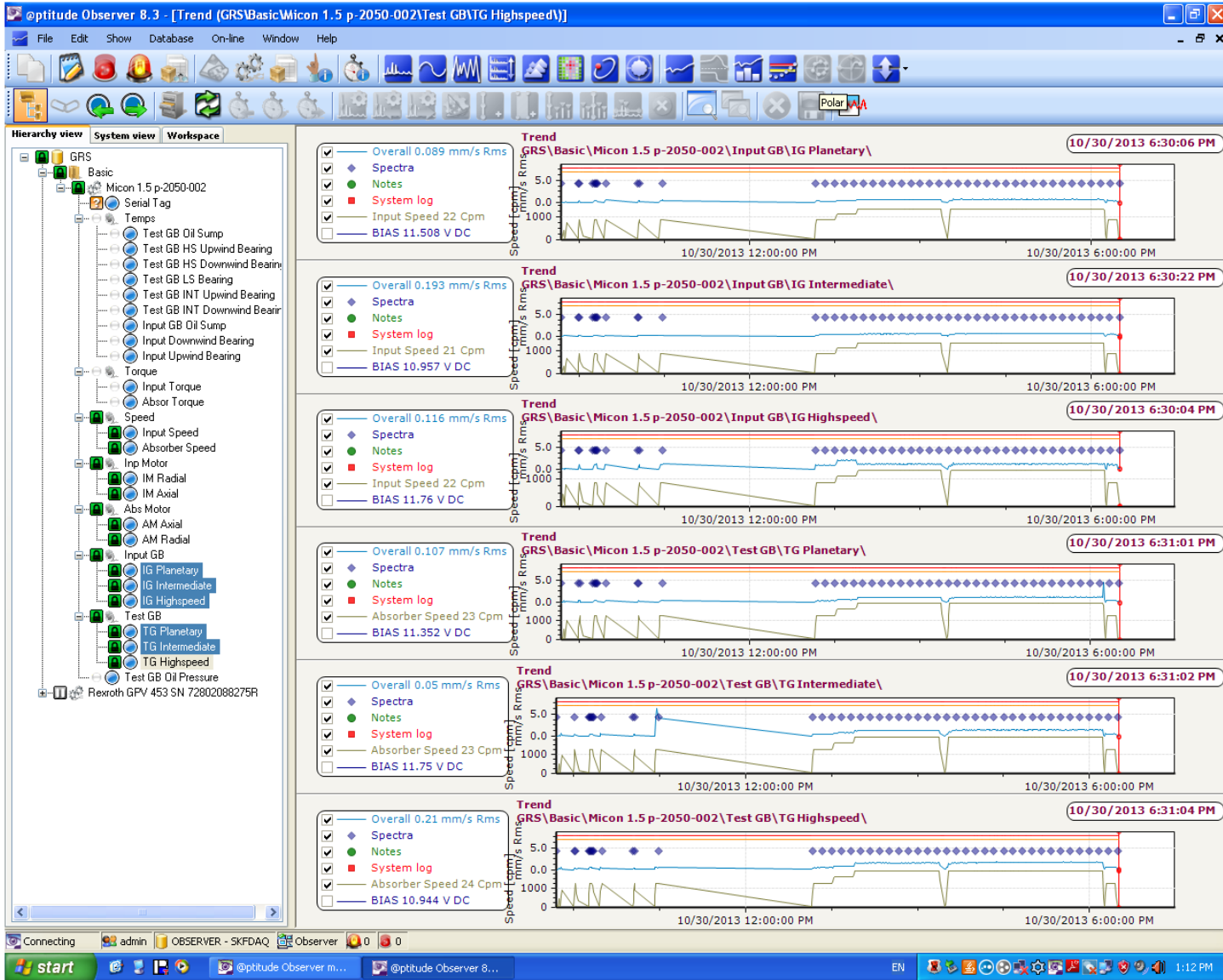
Absorber



Drive Motor

Drive Gearbox

All > 1MW gearboxes must pass the load test prior to installation



All bearing vibrations and oil flows are monitored

Electronic repairs will start at the facility next year

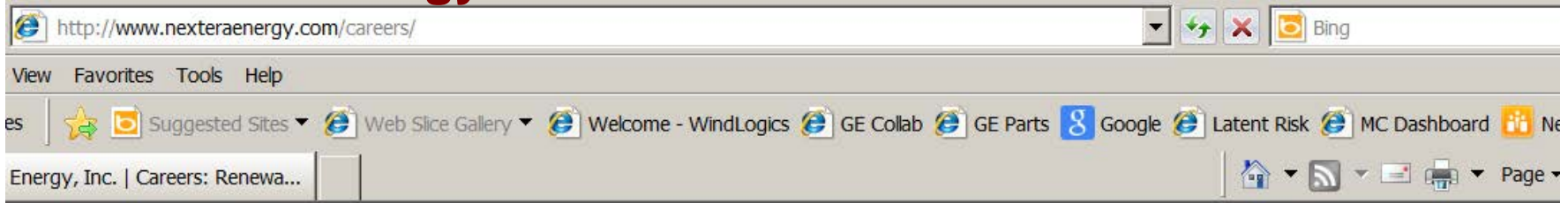


Motor and pump repairs will also start at the facility next year



Job opportunities with NextEra can be found at

www.nexteraenergy.com/careers/



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Hiring Heros

From engineering and communications to nuclear science and more, our opportunities will allow you to transfer your skills to shape the future of clean and renewable energy. At NextEra Energy, we value the leadership training, technical skills and discipline you gained while serving our country, and we will challenge you to use them to the fullest.

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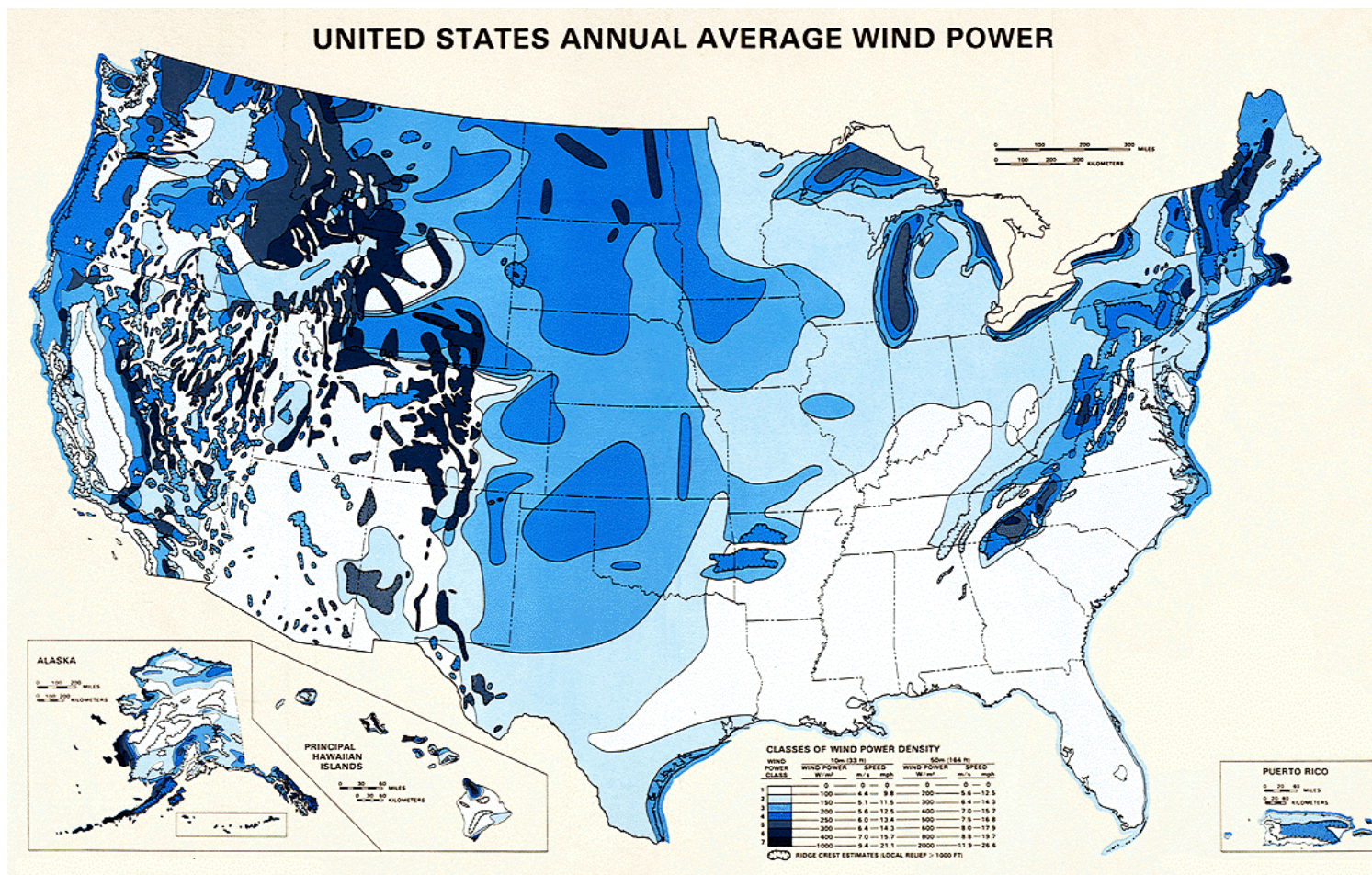
[Military](#)

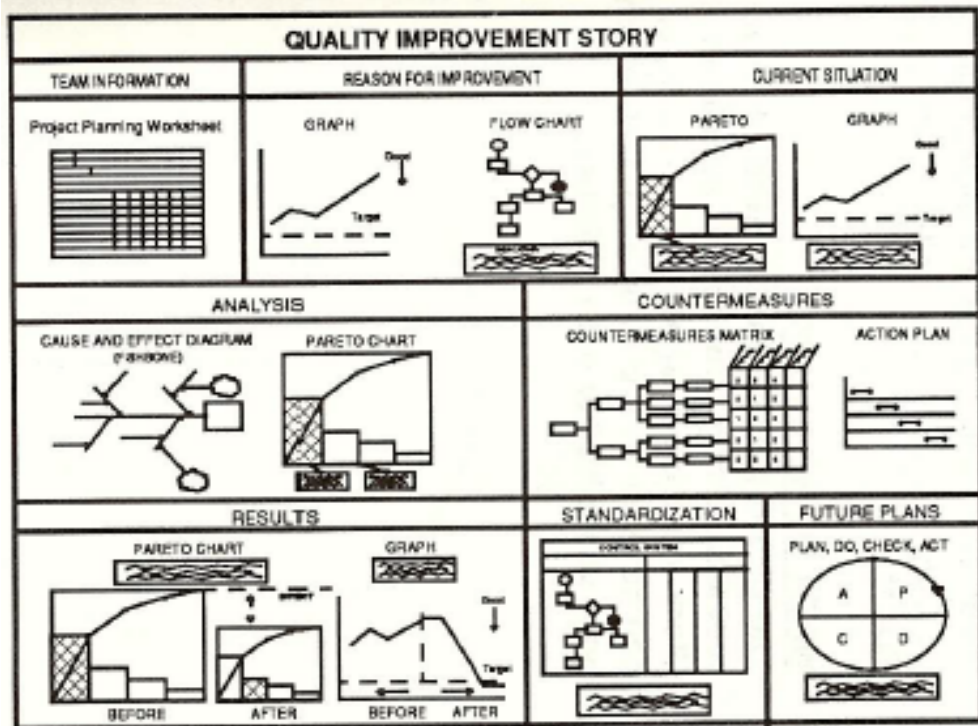


Questions?



UNITED STATES ANNUAL AVERAGE WIND POWER

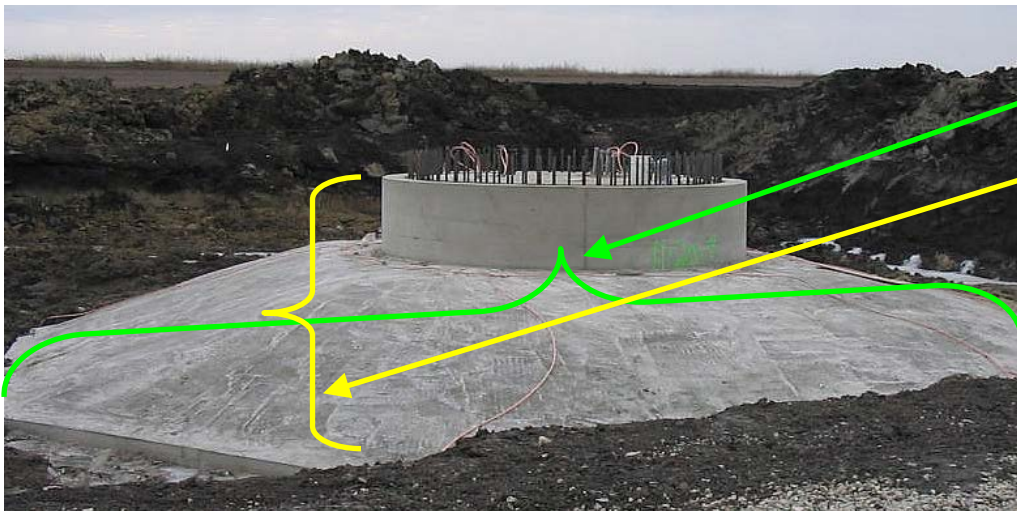




Some Assembly Required



Installing Foundations



- 54 feet, 6 inches wide
- 8 feet deep
- 330 cubic yards of concrete
- 53,200 pounds of rebar
- Foundation above ground is about 14 feet in diameter